

## Public Information Meeting:

### Hospital Downsizing (Dix & Umstead) and Community Services Expansion

## Why Do This?

- 1964, Mental Health Center Act
  - Federal money given to support establishing Community Mental Health Centers.

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## Why Do This?

- 1989, Mental Health Study Commission Comprehensive Plan for Persons with Severe & Persistent Mental Illness stressed importance of local care.
  - Philosophy: The community is the best place to provide care for the majority of individuals with severe & persistent mental illness. Programming offered in the most appropriate setting, close to home, provides structure & stability to persons with special needs.

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## Why Do This?

- 1998, Consultant (MGT) Recommendations
  - Develop strategy to close geriatric long-term & nursing facilities & use community resources.
  - Develop strategy to close youth units in the hospitals & use community resources.
  - Treat substance abuse patients at locations other than psychiatric hospitals.
  - Reduce the number of beds by 949.

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## Why Do This?

- 1999, Olmstead Case
  - U.S. Supreme Court decision.
  - Inappropriate institutionalization perpetuates unwarranted assumptions that persons so isolated are incapable or unworthy of participation in community life.
  - Such confinement severely diminishes the everyday life activities of individuals, including family relations, social controls, etc.

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## Olmstead (continued)

- States are required to provide community-based treatment for persons with mental disabilities when the state's treatment professionals determine that such placement is appropriate, the affected person does not oppose such treatment and the placement can be reasonably accommodated, taking into account the resources available to the state.

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## Why Do This?

- 2000, Consultant (PCG) Recommendations
  - Reduce state hospital beds by 667.
  - Direct savings from downsizing to community.
  - Bridge funding will be needed to build community capacity.

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## Why Do This?

- 2001, Consultant (MGT) Recommendations
  - Move children out of state hospitals.
  - Discontinue serving elderly long-term.
  - Treat substance abuse clients in Alcohol and Drug Abuse Treatment Centers (ADATCs)

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## Why Do This?

- 2001, Mental Health Reform
  - Guiding Principle:  
Services should be provided in the most integrated community setting suitable to the needs and preferences of the individual and planned in partnership with the consumer.

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## Why Do This?

- 2001, Mental Health Reform (continued)
  - NC Statutes (GS 122-C (2) amended by adding:  
It is further the obligation of state and local government to provide community-based services when such services are appropriate, unopposed by the affected individuals, and can be reasonably accommodated within available resources, taking into account the needs of other person for mh/dd/sa services.

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## Determining Bed Capacity in State Hospitals

- Role of state psychiatric hospitals in public mental health system.
- Recommendations by consultants.
- Community-based service delivery system.
- Transfer of funds to expand community services.

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## Role of State Hospitals

- Subcommittee of DHHS Secretary's State Plan Advisory Committee, June 2001.
- Ultimate role should be to provide long-term rehabilitative services people with severe and persistent mental illness.
- Children should be served in local or regional programs, not state hospitals.

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## State Hospital Target Populations

- Adults with acute needs.
- Adults with long-term needs.
- Children with acute needs.
- Older adults with acute needs.
- Adults with mental illness/substance abuse.

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## Special Populations

- Forensic patients.
- Research protocol patients.
- Deaf consumers.

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## Services to be Stopped

- Skilled and intermediate nursing.
- Geriatric long-term.
- Services for children under 12.
- Residential programs for adolescents (PRTF).
- Services to people with TB

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## Services to be Reduced

- Adult long-term.
- Adolescent admissions.
- Adult admissions.
- Medical.

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## NC Special Care Center (Wilson)

- Target populations
  - ICF level of care for people with severe mental illness.
  - SNF level of care for people with severe mental illness.

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## FY 01 Average Daily Census

Service	Broughton	Cherry	Dix	Umstead	Total
Adult Admissions	159	90	78	118	445
Adult Longterm	134	198	108	157	597
Geriatric	80	16	51	52	199
Medical Services	19	7	13	27	66
PT/SNF	13	115		25	153
Child		10		18	28
Adolescent	31	16	35	35	117
TB Unit		2			2
Deaf Services Unit			10		10
Clinical Research			7		7
Pre-Trial Evaluation			23		23
Forensic Treatment			70		70
Total Census	436	454	395	432	1,717

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## Downsizing Schedule - All Hospitals

FiscalYear	Closed	Broughton	Cherry	Dix	Umstead	TotalBeds
2002	33	17	39	25	114	
2003	45	47	39	54	185	
2004	40	78	39	50	207	
2005	36	47	21	65	169	
2006	54	60	20	45	179	
Totals	208	249	158	239	854	

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## Downsizing Schedule - Dix

Fiscal Year	Bed Type	Number of Beds
2002	Adult Long Term	39
2003	Adult Long Term	24
	Geropsychiatry	15
2004	Geropsychiatry	16
	PT/TF	23
2005	Adult Admissions	18
	Medical	3
2006	Forensic Treatment	20
Total		158

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## Downsizing Schedule - Umstead

Fiscal Year	Bed Type	Number of Beds
2002	Nursing Facility	25
2003	Adult Long Term	30
	Geropsychiatry	24
2004	Adult Long Term	30
	Geropsychiatry	8
	PT/TF	12
2005	Adult Long Term	30
	Medical	17
	Latency Child	18
2006	Adult Long Term	7
	Adult Admissions	34
	Adolescent	4
Total		239

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## Target Bed Capacity FY 06

Service	Broughton	Cherry	Dix	Umstead	Total Hospitals
Adult Admissions	97	72	60	84	313
Adult Longterm	89	98	45	60	292
Geriatric Admissions	20	20	20	20	80
Medical Services	10	10	10	10	40
Adolescent Admissions	12	12	12	19	55
Deaf Services Unit			10		10
Clinical Research			10		10
Pre-Trial Evaluation			34		34
Forensic Treatment	50		50		100
Total Capacity	278	212	251	193	934

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## Savings for Transfer to Communities

- Major outcome of downsizing will be the generation of savings to expand community services.
- In order to downsize, must expand community services to accommodate needs of discharging patients.
- Must close entire wards to generate savings for transfer to communities.

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## Funds for Community Services Expansion Statewide

Fiscal Year for Funds Transfer	Amount
2003	\$ 2,793,204
2004	\$ 16,242,750
2005	\$ 24,944,246
2006	\$ 49,030,312
2007	\$ 95,962,515

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## Downsizing Implementation

- Cooperative effort between hospitals and area programs.
- Identify beds to close.
- Identify systems-level community services to build.
- Allocate bridge/start-up funds.
- Implement community services.
- ID specific patients to transfer to community.

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## Downsizing Implementation

- ID patient-specific services through discharge plans.
- Discharge patients to communities.
- Periodic site visits to ensure continuity and access to services.
- Transfer hospital funding to continue community services.

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## How Information has been Used to Plan Expansion of Community Services to be Developed this Year

- The state and local programs have worked together since last March to plan for expansion of services.
- Local plans vary based on types of units that will be closed this year and local service expansion needs.

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## Planning for Expansion of Community Services

- Taken into account
  - The complete range of needs that will have to be met for individuals to be served appropriately when they return to their communities.
  - The information about needs of adults in state hospitals documented as part of the *Olmstead* services planning process.

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## People to be Served in Communities

### ■ South Central Region

Year	Cum berland	Davidson	Johnston	Lee Hamett	Randolph
2002-2003	9	5	5	5	5
2003-2004	29	16	15	15	16
2004-2005	37	21	19	20	20
2005-2006	99	56	49	53	55
2006-2007	99	56	49	53	55

  

Year	Sandhills	SE Reg'l	Wake	Region
2002-2003	7	7	29	72
2003-2004	21	22	92	226
2004-2005	27	29	118	291
2005-2006	72	77	319	780
2006-2007	72	77	319	780

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## People to be Served in Communities

### ■ North Central Region

Year	Alam-Casw	CenterPoint	Durham	Guilford
2002-2003	0	0	0	0
2003-2004	23	43	35	55
2004-2005	39	72	60	93
2005-2006	51	96	79	124
2006-2007	132	246	204	318

Year	OPC	Rockingham	VGFW	Region
2002-2003	0	0	0	0
2003-2004	25	16	22	219
2004-2005	42	27	38	371
2005-2006	56	35	50	491
2006-2007	144	90	129	1263

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## Funding

- Funds being allocated to local programs that have approved plans for expansion of community capacity.

- Start-up funding from Mental Health Trust Fund.
- Money used for state hospital services/units to be closed this year will be allocated to local programs for ongoing support of the expanded community capacity.

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## FY 07 Community Service Expansion

### ■ South Central Region

Cumberland	\$ 2,266,481	Sandhills	\$ 1,692,009
Davison	\$ 1,204,514	SE Reg'l	\$ 1,821,710
Johnston	\$ 1,042,822	Wake	\$ 7,503,590
Lee-Hamett	\$ 1,108,655		
Randolph	\$ 1,215,307	Region	\$17,855,088

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## FY 07 Community Service Expansion

### ■ North Central Region

Alam-Casw	\$ 3,457,677	OPC	\$ 2,932,784
CenterPoint	\$ 5,164,382	Rockingham	\$ 1,839,995
Durham	\$ 4,163,287	VGFW	\$ 2,809,662
Guilford	\$ 6,643,316	Region	\$ 27,011,103

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## No Cart Before the Horse

- Services will be in place before units are closed.
  - Planning complete and funding available.
  - Appropriate discharge plan and services in place.
  - Person returns to the community.



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## Person-Centered Discharge Plans

- Will be developed for each person returning to his/her community.
- Will be approved by the state prior to discharge.



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## Monitoring

- State will monitor people's wellbeing after return to their communities.
  - Review discharge plans before discharge.
  - Monthly visits to area programs by Division staff.
  - Consumer outcomes reviewed during monthly visits.
  - Summary of services/supports used by each person submitted monthly.

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